



March 25, 2003

Letter No. HB6-0494
Response Required: No

Mr. Daniel L. Journeaux
President
Janod Contractors
555 VT, Suite 122
Route 78
Swanton, VT 05488

Subject: NJT Contract No. 96CT001
Hudson-Bergen Light Rail Transit System (HBLRTS)
Design-Build-Operate-Maintain (DBOM)
Letter of Recommendation

Dear Daniel:

Enclosed is a general letter of recommendation regarding the excellent work your firm has provided for us on the Hudson-Bergen Light Rail Transit System Project. Use the recommendation letter as you please and feel free to use me as a contact should a verbal recommendation be required for a prospective project.

Sincerely yours,

A handwritten signature in black ink, appearing to read 'E. Hrinewski'.

Edward F. Hrinewski
Project Director

Attachment



Letter of Recommendation

This letter is to express the highest regard for the Janod-led, Janod Contractors/Golder Engineering team's professionalism and expertise in providing emergency and general rock-slope stabilization on the Hudson-Bergen Light Rail's \$1.9 billion Design, Build, Operate, and Maintain project in northern New Jersey. The Janod-led team has done an exceptional job for Washington Group International under difficult and time-critical circumstances. The successful combination of Janod's rock-slope expertise and Golder's geo-technical expertise has proven to be an excellent supplement to our Design/Build contract to construct a twenty-plus-mile long light rail transit system, several miles of which lie at the base of the Palisades cliffs, less than a quarter mile from the Hudson River, and highly visible from New York City.

Janod's management team has proven an ally to the Washington Group in its ability to work with public officials and other stakeholders concerned about retaining the natural condition of the rock slopes in their communities. The Janod-led team has quickly produced presentation materials to satisfy stakeholders' rock slope questions and has demonstrated its respect for the natural world through its working techniques, which take advantage of the current technologies in rock slope protection and stabilization. On the three Hudson-Bergen sites where Janod has worked, much of the geological formations were preserved, intact.

Janod employs world-class people who have the experience and the knowledge to analyze rock slope problems and to develop efficient and cost-effective fixes that will provide many years of safety and security. The crews and their supervisors work evenings, weekends, or whenever they are required to complete the job at hand. The firm's fleet of purpose-built equipment that they own and maintain reflects their experience in rock stabilization techniques, which translates to higher efficiencies in terms of safety, productivity, and schedule compliance.

To complete the Hudson-Bergen's three main rock slope projects, the 9th Street slope stabilization, rock slope protection at King's Bluff, and the safety scaling and rock bolting at the east portal of the 100 year-old Weehawken railroad tunnel, the firm's management, including its President, Daniel L. Journeaux, and its Operations and Administrative Consultant, Peter Perreault, have been required to interact with all levels of Washington Group management, including Contracts, Engineering, Construction Management, Project Management, and Community Relations.

Washington Group would be pleased to recommend Janod Contractors for any project requiring rock slope protection, stabilization, and related activities.

Hudson-Bergen Light Rail Contacts

Phone Number: 201 324 1800

Don Stabilito – Subcontracts Administrator, ext. 309

Bob Shaw – General Construction Manager, ext. 295

Joe Costello – Project Manager, Engineering, ext. 236

Ed Hrinewski – Project Director, ext. 231

Michele Butchko – Community Relations Director, ext. 227

John C. Johnston – Senior Vice President Governmental Affairs, ext. 226