



Alex W. Mills
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February 13, 2003

Dear Peter:

I would like to take this opportunity to provide you feedback on my impressions of your Janod team assigned to the Hudson - Bergen Light Rail Project. Pierre is a very competent Project Manager and a true pleasure to work with. At every opportunity, he has addressed the few safety issues we have identified for a quick and timely resolution. Your team is very professional and performs all assigned tasks in a safe and professional manner. Pierre and you never hesitate to interface in advance of a change in your work plan and provide detailed information. The Janod materials and equipment used on this project has been high-end state of the art in every aspect. Your personnel are highly trained and very professional.

I would hope that in the future, as I move towards my new assignment in Florida that we will have the opportunity to work with one another again.

Sincerely,

A handwritten signature in black ink, appearing to read 'Alex W. Mills', with a stylized flourish at the end.

Alex W. Mills,
Environmental, Safety & Health Manager
Hudson-Bergen Light Rail Design/Build