



Prime Contractor Performance Report

| Section I Contractor Data | | | Section II Project Data | | | |
|--|------------------------------|--|---|---|------------------------------|--|
| Report Type <input type="checkbox"/> Interim <input checked="" type="checkbox"/> Final <input type="checkbox"/> Special | Contractor No. (HQ Use Only) | Region North Central | Contract No. 007450 Federal-Aid No. NH-0028(043) | County Douglas | SR 28 | |
| Company Name Janod Inc. | | Project Title Rock Island Rock Slope Nettings | | | | |
| Address PO Box 2487 Champlain, NY 12919 | Phone No. 518-298-5226 | Auth. Working Days 75 | Working Days Charged 67 | Work Starting Date 3/28/2008 | Completion Date 12/1/2008 | |
| Superintendent Todd Reccord | Foreman Noel Phillippon | Contract Award Amount \$2,393,095.18 | | Contract Completion Amount est. \$3,168,974.92 | | |
| Work Class Performed by Contractor: Class 39, Wire Mesh Slope Protection. | | | | | | |
| Description of Work: This project improved roadway safety on SR 28 between MP. 11.83 and 11.95 in Douglas county by hanging cable and steel ring netting on the slope as well as a double twist mesh to prevent rocks from falling off the slope onto the road. To further aid in this, a mid-slope bench fence was installed using steel posts to catch any rolling rocks. | | | | | | |

| Section III Numerical Rating | | | | | | | | |
|--|--------------------|------------------|-----------|----------------|------------|-------------|-------------|------------|
| | Inadequate | * Below Standard | Standard | Above Standard | * Superior | Rating | | |
| A Administration / Management / Supervision | | | | | | | | |
| 1. Supervision and decision making | 2 | 3.8 | 4.5 | 5.7 | 6.4 | 5.6 | | |
| 2. Coordination and communication with subcontractors and suppliers | 2 | 2.2 | 3.2 | 4.3 | 4.8 | 4.2 | | |
| 3. Submission of documents and reports | 1 | 1.8 | 2.7 | 3.5 | 4 | 3.5 | | |
| 4. Adequacy and timeliness of progress schedules | 1 | 1.8 | 2.7 | 3.5 | 4 | 3.4 | | |
| 5. Public safety and traffic control | 2 | 2.2 | 3.2 | 4.4 | 4.8 | 4.8 | | |
| 6. Compliance with laws, ordinances and regulations | 1 | 1.2 | 1.9 | | | 1.9 | | |
| 7. Maintenance of employee safety standards | 1 | 1.2 | 1.9 | 2.6 | 4 | 3.9 | | |
| 8. Coordination and cooperation with department personnel on project matters | 1 | 1.2 | 1.9 | 2.6 | 4 | 4.0 | | |
| 9. Compliance with EEO, affirmative action, and MBE/DBE/WBE requirements | 1 | 1.2 | 1.9 | 2.6 | 4 | 1.9 | | |
| 10. Relations with the general public, other agencies and adjacent contractors | 1 | 1.4 | 2.1 | 2.8 | 3 | 2.6 | | |
| Total | 13 | 18 | 26 | 32 | 39 | 35.8 | | |
| Q Quality of Work | | | | | | | | |
| 1. Adherence to plans and specifications | 10 | 14 | 20 | 26 | 30 | 29.5 | | |
| 2. Standards of Workmanship | 8 | 11.5 | 16 | 21.5 | 24 | 23.5 | | |
| 3. Completion of final (punch list) work | 2 | 2.5 | 4 | 5.5 | 6 | 6.0 | | |
| Total | 20 | 28 | 40 | 53 | 60 | 59 | | |
| P Progress of Work | | | | | | | | |
| 1. Completion of project within allotted time | 9 | 12.5 | 18 | 24 | 27 | 21.8 | | |
| 2. Scheduling and execution of schedule | 3 | 4.6 | 6.6 | 8.8 | 9.9 | 9.6 | | |
| 3. Delivery of materials and supplies | 1 | 1.3 | 1.8 | 2.4 | 2.7 | 2.7 | | |
| 4. Operation and use of equipment | 1 | 1.3 | 1.8 | 2.4 | 2.7 | 2.4 | | |
| 5. Use of personnel | 1 | 1.3 | 1.8 | 2.4 | 2.7 | 2.7 | | |
| Total | 15 | 21 | 30 | 40 | 45 | 39.2 | | |
| E Equipment | | | | | | | | |
| 1. Condition | 1 | 1.5 | 2 | 2.5 | 3 | 3.0 | | |
| 2. Maintenance | 1 | 1.5 | 2 | 2.5 | 3 | 3 | | |
| Total | 2 | 3 | 4 | 5 | 6 | 6 | | |
| Grand Total (A+Q+P+E) | Performance Rating | | 50 | 70 | 100 | 130 | 150 | 140 |
| | Range | | (50-69) | (70-99.9) | (100) | (100.1-130) | (130.1-150) | |

* Explain any Inadequate, Below Standard, and Superior ratings in Narrative Section (IV)

Section IV Narrative Rating

A General Elements Enter comments that describe the contractor's overall performance and provide background data on the project.

Overall performance on the project was excellent. Most all the work was performed by the contractor and if it was not performed by them they closely monitored it. It was observed on a daily basis that they were concerned about the project being done properly and for the safety of their workers and the public. Janod was very proactive in looking ahead for any obstacles they may face and presented different options that they thought would be best to take corrective measures. They were well experienced in this line of work and used their knowledge to help in anyway possible. In situations of disagreement they stated their argument but still respected the engineers decisions. On several occasions the contractor said that their reputation was tied to the project so they went above and beyond normal construction practice.

B Below Standard Elements Enter comments here to substantiate below standard ratings. (See Instructions)

C Superior Elements Enter comments here to substantiate superior ratings. (See Instructions)

See Attached

Section V Authentication and Review

I certify that I have objectively prepared this report basing it upon data contained in available project records and discussed the report with the contractor.

Robert T. Romine, P. E. Project Engineer Date

I have reviewed this report for objectivity and accuracy. I have given a copy of this report to the rated contractor and I have advised the contractor that any appeal must be made within twenty (20) calendar days.

Date Copy Given / Mailed to Contractor Operations Engineer or Designee Date

I have reviewed this Contractor Performance Report and make the following comments and changes as cited herein or on attached sheets.

Region Administrator Date

Section IV Narrative Rating
C. Superior Elements

(A5) Contractor proposed a change in traffic control to one lane closures so traffic impacts and hold times were minimized while allowing contractor to continue working without pausing every 20 minutes. When an accident had occurred before work began the contractor sent workers to help clean up the road to get traffic going, and when an accident occurred during working hours the contractor voluntarily shut down to lessen traffic impacts, (See IDRs 9/9/09 and 10/14/08). To improve the safety of traveling public Janod put up a fence at their cost to contain any falling rock could strike traffic (IDR 11/10/08).

(A7) Every morning contractor held a safety meeting and stressed the safety issues that could be faced during the coming day, and asked if anybody felt uncomfortable with any of their personal equipment and needed it replaced, (See IDRs 9/9/08 to 9/16/08). When weather conditions worsened, contractor voluntarily gave workers extra clothing and reflective gear, (IDR 11/6/08). Contractor also demonstrated worker safety concern in E-mail dated 9/4/08 "Rock Island Rock Slope Netting-Double Twist/Ring Net connection."

(A8) Contractor was always looking ahead to see if there were any problem areas and proactively offered recommendations. CO #2, Replacing 5/16" seam rope with 3/4" shackles to limit possible damage by rocks to an individual shackle instead of entire panel. Concern of shortage of netting materials and concern that the attached mesh would be ineffective, (See IDRs 8/27/08 & 8/28/08, and E-mail dated 9/4/08 "Rock Island Rock Slope Netting-Double Twist/Ring Net connection"). Contractor proactively worked with WSDOT to revise their planned bid materials to comply with CO #1 "Buy America."

(Q1) Contractor Performed all work plans and specifications, and on several occasions went above and beyond what they needed to do. Examples include Trimmed top support cable, Picture PB060041 on 11/6/08. Added fence to protect public, picture PB150035 on 11/15/08, and constructed connections better than engineers expected, picture PB200049 and IDR 11/20/08.

(Q2) Contractor performed work above normal construction practices since there name was tied to it. Work includes a bend back on mesh not required, (IDR 11/21/08 and 12/2/08). Hand picked rocks to ensure all hazards are removed, picture PB050031 11/5/08. Contractor also picked up wasted materials that previous contractors had left behind.

(Q3) Contractor completed all punch list work before a punch list could have been made. They were not given a punch list nor were it discussed with the Contractor because all work was completed above expectations (IDR 12/2/08)

(P2) Throughout the project there are many different types of nets. Each type presented a unique difficulty. The contractor was able to overcome each difficulty but when all types were used together new obstacles arose and presented unforeseen situations. The contractor worked with these situations to create solutions that would prevent them from falling behind the schedule and save money. See letter dated 9/19/08 from Janod.

(P3) Contractor was very proactive in getting shipment of materials delivered so there was no down time. E-mail FW: Clip Spec on 11/5/08. Contractor also was proactive in determining that there was going to be a materials shortage and how much was going to be needed and ordered to prevent down time .IDRs 9/25/08

(P5) Contractor was very efficient with their personnel; on 9/29/08 they brought in workers that were more experienced with seaming nets together and sent drillers and other workers to start the next project. IDR 9/29/08. As worked progressed contractor sent workers to other projects since there skills were not needed here. Contractor's Workforce IDRs 11/15/08 to 11/28/08

(E1) All equipment, owned or rented, was in excellent working order and there were no maintenance problems. Contractor made regular checks to ensure that all equipment was in proper condition.

(E2) All maintenance performed was in a timely manner and focused on worker safety. On 9/10/08 climbing ropes used by workers were slightly damaged. The project manager immediately removed the ropes from use and tagged them as unusable. When workers needed to get back on the slope he bought them new ropes. Also when the fork-lift broke down, Janod immediately called the rental company. They were able to work it out so that the rental company brought them a new piece of equipment so that there was no delay to the project. IDR 9/10/08 and Contractors Equipment 11/5/08 and 11/7/08.